

# PANDEMIC PREPAREDNESS PLAN

Dept. of Safety & Environmental Compliance 2004
Reviewed & Revised March 2020

- I. Purpose: To establish a coordinated interdepartmental response to an actual or potential pandemic outbreak. This plan is consistent with relevant guidelines developed by the Alabama Department of Public Health and it applies to USA faculty, staff, students, and family members in residence.
- II. Background. Pandemics represent disease outbreaks on a global scale. Pandemics can occur when a new virus strain emerges for which the population has little or no immunity and for which there is no vaccine. The disease spreads easily from person to person, it causes serious illness and can sweep across the country and around the world in a relatively short period of time. Predicting the timing or severity of the next pandemic is a difficult task but it must be appreciated that large numbers of individuals around the world will be at risk. As a pandemic event unfolds, countries might employ such measures as border closures and travel restrictions which might delay the arrival of the virus but would not likely prevent the eventual occurrence of disease in a particular geographic location. Pandemics may evolve in waves, each of which can last for six to eight weeks and the overall pandemic period may extend over 18 to 24 months. An especially severe pandemic could lead to substantial levels of illness, death, social disruption and economic loss. Impacts can range from school and business closings to the interruption of basic services such as public transportation and food delivery. With large numbers of persons requiring medical care, healthcare facilities could be overwhelmed and various communities would be compelled to implement their surge capacity plans to cope with the increased demand for services.

Strategies for mitigating a pandemic include taking action in the following broad categories: ensuring the availability of appropriate antiviral medications, developing an effective vaccine and implementing non-pharmaceutical measures including 1) communicating risk to the public, 2) reducing an individual person's risk for infection (e.g. hand hygiene), 3) limiting international spread of the virus through travel screening and restrictions and 4) reducing spread within specific populations by isolating and treating ill persons, possibly quarantining exposed persons and employing social distancing measures (school closures, etc.).

Among the pharmaceutical measures (antiviral agents and vaccine), it has been suggested that given enough antiviral drug (e.g. Tamiflu) for 50% of the population, household prophylaxis coupled with reactive school closure could reduce clinical attack rates by 40-50%. Even when antiviral stockpiles are small, a targeted antiviral prophylaxis strategy could be effective in slowing virus spread until vaccination could be implemented. Interventions involving vaccination are limited by the uncertainty surrounding the identity of a future pandemic influenza strain making it impossible to stockpile a well matched vaccine. However, it has been estimated that even a poorly matched but partially efficacious vaccine could have a measurable impact on infection attack rates.

Although it is expected that an event would place stresses on multiple layers of society, it is incumbent on various elements of that society (security, business, education, healthcare, etc.) to become as informed and prepared as possible to respond to and survive the crisis. In this context, USA has developed a comprehensive preparedness plan to address a range of challenges that would be associated with a pandemic event.

III. The Preparedness Plan and Emergency Management Team. The USA Pandemic Preparedness Plan is consistent with the state preparedness plan as developed by the Alabama Department of Public Health and it is compatible with the overall USA Emergency Response and Recovery Plan. A management team will be formed to conduct the University's response to a pandemic outbreak. A listing of Pandemic Emergency Management Team (PEMT) personnel with phone/pager numbers and email addresses is provided in Attachment A and the Plan outline, arranged according to different operational levels of the university, is provided in Attachment B. The PEMT with appropriate communications will meet in the Frederick P. Whiddon Administration Building.

#### IV. Responsibilities:

A. President and/or Designee- The University President and/or Designee will:

- Maintain close liaison with the Vice President for Medical Affairs and Dean of the College of Medicine and/or Designee, who will serve as the Director of the PEMT in case of a pandemic outbreak.
- Meet with university key administrators and determine operating levels for the university in the event of an outbreak.
- Consults with the Vice President for Medical Affairs and Dean of the College of Medicine and key administrators
  prior to activating the PEMT.

# **B.** Provost and Senior Vice President for Academic Affairs - The Provost and Senior Vice President for Academic Affairs will:

- In conjunction with the President will determine levels for continuing classes in the event of a pandemic.
- Initiate relocation or cancellation of classes and examinations.
- Advise the PEMT on academic implications of pandemic.
- Include Vice President for Medical Affairs and Dean of the College of Medicine's review of course continuity plans;
- Establish suggestions for course continuity for traditional courses, traditional courses with experiential components; experiential courses (i.e., clinical, field placements, practica, etc.)
- Prepare a list of general preparations that academic departments need to consider in planning;
- Direct the Executive Director of the Innovation in Learning Center/USA Online to work with the deans
  and with designated faculty from each academic program to address and propose course
  management options for education continuity to be implemented when minimal personnel are
  present on campus during a pandemic.
- Direct the Executive Director of the Innovation in Learning Center/USA Online to develop prepandemic preparations that academic departments must organize to support education continuity or

alternate traditional or non-traditional learning to include:

- Identifying courses that can be conducted through electronic means: online courses or through the
   Internet;
- Identifying courses not suitable for online instruction and developing management strategies for those courses;
- Identifying opportunities for faculty to develop skills to conduct courses using either online or web-enhanced
- Developing alternative teaching and learning plans for students who do not have computers or internet access;
- Identifying faculty teams for appropriate courses for instruction continuity in the event the faculty member of record becomes ill;
- Identifying hardware and software needs for home-bound instruction including authorization to take office computers home;
- Developing a communication plan for faculty-student interactions;
- o Developing a communication plan to monitor the health status of department members.
- **C. Vice President for Medical Affairs and/or Designee -** During the pandemic, the Vice President for Medical Affairs and/or Designee will be the primary point of contact for the PEMT.
  - Function as Director of the Pandemic Emergency Management Team.
  - Monitor all activities.
  - Ensure that relevant data are appropriately collected and interpreted.
  - Ensure all key personnel are notified.

- Ensure that all necessary city, state and federal officials have been appropriately notified.
- Monitor and direct ongoing necessary operations.
- Maintain constant communications with the President and the PEMT.
- Ensure maximum coordination and communication with USA hospitals and outpatient clinics.
- Monitor and realign, as necessary, the healthcare related capabilities of the USA Hospitals and USA Physicians during the pandemic event.
- Offer recommendations and advice regarding involvement of USA physicians and healthcare staff in the overall community response to the pandemic.
- **D.** Director of the Division of Infectious Disease of the College of Medicine The Director of the Division of Infectious Disease will:
  - Function as Director of the PEMT in the absence of the Vice President for Medical Affairs and/or Designee
  - Advise the Director of the PEMT on all clinical matters related to the Pandemic event.
  - Serve as a member of the PEMT.
  - · Assist in designing, updating and implementing the USA Pandemic Preparedness Plan.
  - Serve in an advisory capacity to the USA Student Health Center and USA Physicians and Hospitals on pandemic issues including syndromic surveillance, infection prevention and control and healthcare provider services during an outbreak.
  - Participate in the design and implementation of on-campus healthcare services in the setting of pandemic.
- E. Senior Associate Dean of the College of Medicine The Senior Associate Dean of the College of Medicine is a

member of the PEMT and will:

- Assess the potential impact of pandemic on research activities in the Department of Comparative Medicine and develop plans to mitigate the effects of such crisis on research animal populations and other related research functions.
- Assist the Director of the PEMT as needed.
- F. The Vice President for Finance and Administration will ensure that adequate personnel and finances are available to support the university during a pandemic event. At the time of a crisis of this nature, human and financial resources at the university could be strained and continuity of business at USA will need to adapt to different operational levels as determined by the geographic location of the pandemic and whether the campus is open, partially functioning or closed. SEE ATTACHMENT C.

The Vice President for Finance and Administration is a designated member of the PEMT and will:

- Develop a proposal for varying degrees of business continuity according to scenarios that acknowledge pandemic a) somewhere in the world, b) in the continental US and c) in Alabama. Plans must also apply to the USA campus as open, partially functioning and closed.
- Identify critical functions on campus where staffing and work effort are needed even in the setting of a pandemic event (i.e., safety and security, communications, others). List critical personnel with back-ups to provide these essential functions.
- Identify less critical functions that could possibly be suspended or significantly curtailed in the setting of a partially functioning or closed campus.
- Develop a plan to notify university departments and staff members regarding their functional designation according to the operational status of the university.
- Communicate with the General Counsel and Assistant Vice President, Finance and Administration for Human

Resources and with faculty/staff regarding plans for furloughs and salary continuance during a pandemic crisis.

- G. Director for the Student Health Center- The Director for the Student Health Center will:
  - Serve as a member of the PEMT.
  - Construct a database to monitor categories of illness and number of healthcare encounters recorded
    at the Student Health Center. Information of this nature will allow the Student Health Center to
    document our baseline experience regarding visits related to respiratory illnesses and will enable the
    Student Health Center to engage in a form of syndrome surveillance.
  - Immediately alert the Vice President for Medical Affairs and/or Chief Medical Officer and the Director
    of the Division of Infectious Diseases about the clustering of cases presenting with significant
    respiratory illness or the presence of a person with respiratory illness and who recently returned from
    a region where an epidemic strain might be problematic.
  - Participate in the planning for and provision of student health services for students remaining on campus during a pandemic event.
  - Facilitate the distribution of educational materials concerning prevention and infection control
    to students utilizing the Student Health Center.
- **H. Global USA** It is anticipated that domestic students at USA will likely return to their families in an emergency such as a pandemic. In contrast, international students at the university are expected to remain on campus, at least for a period of time, and would require a spectrum of support (housing, meals, healthcare, etc.) as described in the preparedness plan until it is safe and they are able to return to their homes.
  - Support for an international population (international students, scholars and study abroad students) regarding a potential emergency event may be required even before the event (i.e., pandemic) reaches the US. If an epidemic is declared anywhere in the world, there is a reasonable chance that the USA campus will include students from the affected country and it is possible

that USA students will be abroad studying in affected areas.

Global USA will continue to utilize the Office of International Education Travel Advisory Policy which states:

The Office of International Education (OIE) does not offer or approve study abroad, internship, independent travel, service learning, or other programs in countries where current U.S. Department of State Travel Warnings are at a Level 4 or where current Center for Disease Control (CDC) Warnings are at a Level 3. OIE, in consultation with applicable University administrative offices, will assess all university-sponsored or related travel to countries that have U.S. Department of State Travel Warning at a Level 3 or a CDC Warning at a Level 2. In the event that the U.S. Department of State issues a new Travel Warning Level 3 or Level 4 and/or the CDC issues a new Warning Level 2 or 3 for a country or region, the status of existing programs and university-related student travel will be addressed on a case by case basis.

Note: Students are not permitted to travel through countries with Department of State Travel Warnings at a Level 3 or 4 on route to their final destination. This includes personal travel or flight layovers. Failure to follow these guidelines may put you in jeopardy of forfeiting your international insurance.

In anticipation of such events, Associate Vice President for Global Engagement and the Director of International Education will:

- Serve as a member of the PEMT.
- Include information about pandemic planning in all orientation programs (new international student's orientation, study abroad pre-departure orientation, workshops, etc.).
- Identify international student leaders who will assist in implementing the preparedness plan to serve the needs of international students.

- Develop a database of translators to accommodate the need to contact relatives of a sick student.
- Develop a database of consulate and embassy contacts for assistance relating to medical evacuation and repatriation.
- Maintain electronic databases that can be accessed remotely containing all university related travel for students, faculty, and staff.
- Develop a database of religious contacts in the area that may be helpful in guiding/supporting students in an emergency.

The USA Director of International Education will continue to use State Department Guidelines when advising students who plan to study abroad in countries where there have been episodes.

- I. Assistant Vice President and Director of Information Technology Services The Assistant Vice President and Director of Information Technology Services will:
  - Serve as a member of the PEMT.
  - Maintain core information and communications systems and infrastructure required for continuity of Financial,
     Health, and Academic operations of the University and University Health Systems.
    - Ensure payroll, procurement, payment, health care, and student systems and communications remain accessible.
    - Coordinate and plan with communications utilities to ensure continuity of operation of internet, telephone, and metro communications.
    - Support off-campus teleworking for faculty and staff.
  - Ensure availability of voice, data, and CATV services to the PEMT ECC.
  - Assist the USA Marketing and Communications Office in developing, maintaining and updating an Emergency Preparedness web page.
  - Assess damage and carry out prompt repairs to USA telecommunications and computer systems.

- J. Associate Vice President of Facilities Management The Associate Vice President of Facilities Management will:
  - Serve as a member of the PEMT.
  - Collaborate openly and frequently with the PEMT to provide necessary services and security for various campus
    facilities. During a pandemic event, it is likely that certain facilities would be closed, the function of other facilities
    might be modified and it may be necessary to provide care to ill students in facilities on campus.
  - Ensure that necessary logistical support elements (facilities, utilities, vehicles, fuel, etc.) are adequate to support the university's role during the time frame of the pandemic.
  - In the event of closure of portions of the campus, ensure that unused buildings are secured.
  - Provide qualified personnel to maintain sanitation needs of the occupants who remain in the open campus buildings.
- **K. Chief of Police -** The Chief of Police is a member of the PEMT and is fully acquainted with all aspects of the preparedness plan. The Chief of Police will:
  - Manages security matters on campus during an emergency and will advise the PEMT regarding equipment and personnel needs that are required to address the changing demands during a pandemic event.
  - Emphasize the maintenance of law and order on campus and ensure that access and egress routes remain clear for emergency equipment.
  - Communicate openly and actively with local law enforcement to coordinate safety and security efforts that might impact on the community at large.
  - Offer training to University Police Department personnel on methods used to prevent infection transmission (hand hygiene, mask, gloves) and encourage staff to receive vaccine should vaccine become widely available.

- L. Vice President for Student Affairs and Dean of Students and/or Executive Vice President The Vice President for Student Affairs and Dean of Students and/or Executive Vice President will:
  - Advising the PEMT on all matters pertaining to the provision of housing, food, and other basic needs
    for students, visiting scholars and other university staff remaining on campus during a pandemic event.
  - Identifying specific campus facilities to be used for well individuals, those who might require guarantine and those who are ill.
  - Coordinating efforts with University Police, Campus Dining Services, Facilities, Housing, and the Student Health Center in preparation for a pandemic event and the implementation of plan if activated.
  - Participating in an educational effort to inform students about infection prevention methods
    (hand hygiene, cover cough, etc.) and critical components of the Pandemic Preparedness Plan
    as well as social distancing measures.
  - Providing information to housing students and maintaining an occupancy count of on-campus residents.
  - Providing registration and inquiry services to reunite families and to collect and answer queries concerning the safety and whereabouts of students living in university owned/managed housing.
- M. Assistant Vice President, Finance and Administration for Human Resources The Assistant Vice President, Finance and Administration for Human Resources is a member of the PEMT and will:
  - Advise the PEMT leadership on all matters pertaining to Human Resources issues.
  - Communicate actively with the Vice President for Finance and Administration to remain current on such matters as employee furloughs, modified employee leave policies, etc.
  - Closely monitor employee staffing and absenteeism during an emergency event and offer

- recommendations regarding employee reassignments to maintain essential functions.
- In conjunction with PEMT leadership, review staffing status of the PEMT. During a pandemic
  event, staff absences due to illness and other obligations are to be expected and HR will offer
  recommendations regarding alternative staffing options.
- Coordinate the Employee Assistance Program (EAP) and other counseling services for staff and faculty as required.
- Establish and maintain a liaison and inquiry service between families and those staff and personnel who may be quarantined or isolated at the university.
- N. Assistant Vice President of Auxiliary Services The Assistant Vice President of Auxiliary Services will be familiar with relevant aspects of the Pandemic Preparedness Plan and will:
  - Provide meals to students and staff who remain on campus during a pandemic event.
     Coordination with University Police and Student Affairs may be needed as some individuals may be quarantined or isolated in specific housing units.
  - Identify suppliers and alternates for meals.
  - Define essential personnel requirements and personal protective equipment needs and stock necessary items.
  - Participate in efforts to limit infection transmission by placing liquid/gel hand hygiene agents in various dining/ housing areas.
- O. Vice President of Marketing and Communications The Vice President of Marketing and Communications will be a member of the PEMT and will:
  - Assist in developing and updating a USA Emergency Management web page which includes information about the pandemic, infection prevention methodologies and components of the USA

- Pandemic Preparedness Plan.
- Collaborate with Infectious Diseases staff and others to develop and facilitate the distribution of an
  informational brochure concerning USA's response to the threat of pandemic. The brochure should
  be made available to students, faculty and staff.
- Prepare and release all public announcements relating to USA's response to the threat of or an
  actual pandemic event. All inquiries by the news media during an emergency situation will be referred
  to the Office of Marketing and Communications.

# P. Director of Safety & Environmental Compliance - The Director of Safety & Environmental Compliance is a member of the PEMT and is responsible for:

- Assisting in developing and updating a comprehensive Pandemic Preparedness Plan that broadly addresses USA's response to the threat of pandemic. Provides preparedness planning advice and assistance to those responsible for critical components of the plan.
- Ensuring that all emergency equipment and supplies for the PEMT are available and operational.
- Scheduling, coordinating and initiating emergency preparedness drills and exercises.
- Maintaining a close and supportive working relationship with local police, health, and local
  and regional emergency response officials in order to ensure a coordinated and coherent
  emergency response effort.

#### Q. General Counsel - The General Counsel is a member of the PEMT and will:

 Provide advice and counsel to the PEMT on matters pertaining to cancellation of mass gatherings (sporting events, concerts, etc.) faculty and staff furloughs, cancellation of classes on campus, school closure, and other issues as they arise.

- R. Vice President for Research and Economic Development The Vice President for Research and Economic Development will assess the potential impact of a pandemic on research activities on campus and develop plans to mitigate the effects of such a crisis on research functions. In this regard, the Department Chairs will:
  - Request that each Dean who has responsibility for Laboratories, identify the labs that will be negatively impacted by a pandemic event including:
    - Identify USA research laboratories with reagents or stocks (living tissue, microbiological agents, etc.)
       that could be threatened or perhaps become dangerous in the case of an electrical outage or lack of security.
    - Assess laboratories with sensitive data and materials that would be harmed by an extended power outage or reduction in personnel (e.g. maintaining -80 freezers when generators are low on fuel).
    - o Develop contingency plans for these laboratories according to the various campus scenarios.
    - Communicate plans for research laboratory safety, security to all investigators and students in the laboratories. This information will be disseminated by colleges and/or departments as directed.

#### V. Travel Recommendations/Restrictions.

Before any international travel to an area affected by the pandemic event, USA personnel should:

- Visit the CDC's Travelers' Health website at <a href="http://www.cdc.gov/travel">http://www.cdc.gov/travel</a> to educate themselves and any others who may be traveling with them about any disease risks as well as CDC health recommendations for international travel in areas they plan to visit.
- Be current with all routine vaccinations and visit with their personal physician or healthcare
  provider preferably four to six weeks prior to traveling in order to receive any additional
  immunizations, medications or information that might be needed.

- VI. On-Campus Health Care. On-campus health care needs will be determined by the specific characteristics and scope of the pandemic event. It is anticipated that these needs will be met through leadership efforts in coordination with USA Hospitals, USA Physicians, and the Student Health Center.
- VII. Recovery. It is expected that a major pandemic event would seriously challenge the USA campus in many ways and would require considerable effort at multiple levels to plan and achieve a successful recovery. Anticipated losses among faculty, staff and students as well as lost revenue and perhaps lost property will impact on all university functions. In this regard, a Recovery Planning Team, in consultation with the President or designee, headed by the Vice President for Medical Affairs and/or Designee and including the Vice President for Finance and Administration, the Provost and Senior Vice President for Academic Affairs, the Associate Vice President of Facilities Management, the Assistant Vice President, Finance and Administration for Human Resources, the Vice President for Student Affairs and Dean of Students, and the Director of Safety and Environmental Compliance will convene and will address the following:
  - Document temporary and permanent personnel losses among faculty, staff and students. Develop proposals for dealing with these losses.
  - Document revenue, property and equipment losses. Develop proposals for dealing with these losses.
  - Assess the safety and functional capacity of various structural facilities on campus to accommodate faculty and staff who are able to return to work.
  - Assess the capacity of the campus as a whole to accommodate returning personnel (traffic control, safety, water supply, etc.).
  - Obtain a functional status report from each school and department at USA. These reports should include
    assessments of faculty/staff availability, equipment and supply needs and a determination of the
    feasibility of resuming pre-pandemic work functions.

- Identify the conditions allowing for partial and complete resumption of various work functions on campus and develop a timetable to reach these goals.
- Develop a mechanism to notify faculty, staff and students about recovery plans and the eventual resumption of services on campus.

#### **ATTACHMENT A**

President and/or Designee

**Director of Pandemic Emergency Management Team (PEMT)** – Vice President for Medical

Affairs and/ or Designee

**Backup Director of the PEMT** – Director of the Division of Infectious Disease, USA College of Medicine

#### Members:

Assistant Vice President and Director of Information Technology Services

Assistant Vice President of Auxiliary Services

Assistant Vice President, Finance and Administration for Human Resources

Associate University Attorney

Associate Vice President for Global Engagement

Associate Vice President of Facilities Management

Associate Vice President-Health Marketing & Communications

**CEO USA Health** 

**Chief Medical Officer** 

Chief of Police

COO USA Health

**Director of Athletics** 

Director of Communications & Media Relations

**Director of Housing** 

**Director of International Education** 

Director of IT Risk & Compliance

**Director of Risk Management** 

Director of Safety and Environmental Compliance

Director of Student Health Center

Executive Director of ILC & USAonline

Executive Director of USA Physician's Group

**Executive Vice President** 

General Counsel

Provost and Senior Vice President for Academic Affairs

Senior Associate Dean COM

Senior Vice Provost Academic Affairs

University Hospital Administrator

USA Children & Women's Hospital Administrator

Vice President for Finance and Administration

Vice President for Medical Affairs

Vice President for Research and Economic Development

Vice President for Student Affairs and Dean of Students

Vice President of Marketing and Communications

# Attachment B

# **USA Pandemic Response Plan Incident Level Responsibilities**

USA Emergency	Level 0	Level 1	Level 2	Level 3
Plan	Pre-event assessment and	Intense USA planning	USA conducting classes on	USA suspends on-campus classes.
Response Level	planning	and preparation	limited basis and considering	Campus closed except for limited and
			suspension of on-campus	essential functions.
			classes	
	Incident Re	esponse Level Criteria and	Corresponding WHO Phase	
USA	No current hazard to persons	Minimal immediate hazard to	Endangers students, faculty	Significant risk to students, faculty,
Emergency plan		students, faculty and staff,	and staff. Requires	staff. Requires substantial coordination with
incident response		minimal outside assistance	coordination with outside	outside agencies (health dept., local
level criteria		required	agencies including health	hospitals, etc.)
			department	
WHO Phase	Phase 3	Phase 4	Phase 5	Phase 6
	Pandemic Alert	Elevated Pandemic Risk	Pandemic Imminent	Pandemic period
Situation	-Human infections with a new	-Small, highly localized	-Major infection clusters in	-Increased and sustained transmission in
	subtype but no sustained	infection clusters with	continental US but not in Alabama	US population and Alabama
	human to human transmission	limited human to	-Public health advises preparing	-Confirmed high rate of infectivity and/or
		human transmission	for social distancing	mortality
		somewhere in the world but	-International travel warnings	-Falling class attendance, many students
		not in continental US	and passenger screenings	leave campus. ADPH recommends
		-International travel	begin	curtail/cancelling of schools and mass
		advisories begin	-Virus shows high rate of	gatherings in Alabama.
			transmission and/or mortality	-Employee absenteeism rises
			-Worried well begin to use	-International travel restrictions observed
			resources	-Limited number of students on campus
			-Troughs noted between infection	require basic support and healthcare
			waves	-Critical campus staff encouraged to report
				to work

# **USA Pandemic Response Plan**

# **Incident Level Responsibilities**

USA Emergency Plan	Level 0	Level 1	Level 2	Level 3
Response Level	Pre-event assessment and planning	Intense USA planning and preparation	USA conducting classes on limited basis	USA suspends on-campus classes. Campus
			and considering	closed
			suspension of on-campus	except for limited and essential functions.
			classes	
Emergency Managemen	nt and Policymaking Responsibilitie	s		
Pandemic Emergency	-Develop Pandemic Preparedness Plan	-Assess threat and implement	-Assess threat and implement	-Emergency Management Team establishes
Management Team	(PIPP) with input from state and	appropriate Level 1 activities as	appropriate Level 2 activities.	operations in Emergency Management Team
(PEMT)	regional health departments	described for each Department and	-Provide advice concerning	at Frederick P. Whiddon Administration
	-Track preparedness tasks and	Unit	activation of the Emergency	Building.
	accomplishments		Management Team	-Implement Level 3 activities
	-Identify essential functions and		Brief university staff and faculty on	
	essential staff campus wide		proposed actions	
	-Departments draft and update		-Offer advice regarding implementing	
	business continuity and academic		the PPP including plans for recovery in	
	operations continuity plans		post pandemic period	
	-Assess Personal Protective			
	Equipment (PPE) needs and stock			
Pandemic PEMT and	-Develop, post and regularly	-Alert faculty, staff and	-Issue Level 2	-Issue Level 3
University Marketing	update a Pandemic web site	students concerning the	communications concerning	communications regarding
and Communications.	-Develop and distribute a	content and availability of	travel warnings, preparing for	suspension of classes, social
	pandemic brochure for faculty,	Level 1 communications (web	social distancing	distancing, self-protection,
	staff and students	page, brochure, postings).	-PEMT members receive PPE	availability of medical services,
	-Develop and post health alert	Emphasize self-protection methods	-Develop post-pandemic	etc.
	messages regarding influenza	(hand hygiene, etc.).	communications dealing with	-Coordinate internal messages
	and other communicable	-Select and prepare an expert	recovery, medical clearance	and news releases
	infectious diseases	spokesperson for internal and external	issues, etc.	-Manage media relations issues
		media communications		
		-Develop Level 2		
		communications regarding		

USA Emergency Plan	Level 0	Level 1	Level 2	Level 3
Response Level	Pre-event assessment and	Intense USA planning and	USA conducting classes on	USA suspends on-campus
	planning	preparation	limited basis and considering	classes. Campus closed
			suspension of on-campus	except for limited and essential
			classes	functions.
		travel advisories, preparing for		
		social distancing, etc.		

# **USA Pandemic Response Plan**

# **Incident Level Responsibilities**

USA Emergency Plan	Level 0	Level 1	Level 2	Level 3
Response Level	Pre-event assessment and planning	Intense USA planning and preparation	USA conducting classes on limited basis and	USA suspends on-campus classes.
			considering suspension of on-campus classes	Campus closed except for limited and
				essential functions.
	Emergency Managem	nent and Policymaking Responsibilities		
Chief, University Police	-Functions as a member of the PEMT and	-Assists in implementing USA's	-Maintains high level communication with	-Essential police personnel are
	assists in developing the USA PPP	preparedness plan	PEMT, local law enforcement, local	encouraged to report to work
	-Develops an open channel of communication	-Communicates actively with local law	emergency responders and Regional Health	-Maintains campus security
	and professional relationship with local law	enforcement to coordinate impending	Department	-Ensures that access and egress
	enforcement	security efforts	-Monitors the status of disease on campus	routes remain clear for emergency
	-Ensures a functional and reliable	-Assists in coordinating PEMT response	-Prepares for partial or complete campus	equipment
	communication capability with local law	with that of the Regional Health Department	closure	-Assists with safety needs for
	enforcement and local emergency	and local emergencyresponders		staff/students remaining on campus
	responders	-Reviews and updates plans for post-		-Provides frequent police updates to
	-Assesses PPE needs for police staff and	pandemic recovery		the PEMT
	stockneeded items			-Prepares to implement recovery
	-Advises the PEMT regarding equipment and			plans
	personnel needs required for a pandemic event			
	-Provides training to police personnel on methods			
	used to prevent disease transmission (hand			
	hygiene, PPE, vaccine,			
	etc.)			
USA Emergency	-Endorse USA Pandemic Preparedness Plan	-In conjunction with the Pandemic PEMT,	-In collaboration with the ADPH	-In collaboration with the ADPH
Management Team				

USA Emergency	Level 0	Level 1	Level 2	Level 3
Plan	Pre-event	Intense USA planning and preparation	USA conducting classes on	USA suspends on-campus classes.
Response Level	assessment and		limited basis and considering	Campus closed except for limited
	planning		suspension of on-campus	and essential functions.
			classes	
Members,	Social Distancing	ensure that various PPP components are	endorse implementing appropriate	endorse implementing Level 3
President's Council	Policy per	ready for implementation. Endorse	level 2 components of the Plan	components of the Plan
and Senior Staff	CDC	implementation of appropriate Level 1	-Evaluate and analyze effects of	-Examine frequent Pandemic
	Guidelines	components of the Plan	pandemic and reassess	Influenza PEMT progress reports
	Guidelines		response and priorities	and advise regarding response
			-Review and update	and priorities
			succession plan for USA	-Review and update plans for
			leadership	post-pandemic recovery

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-
Response Level	planning	preparation	basis and considering suspension	campus classes.
			of on-campus classes	Campus closed except
				for limited and essential
				functions.

# Responsibilities of Essential Departments and Units

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Student	-The Student Health Center Director will be a	-Ensure that Student Health Center essential	Provide PPE to key Student Health Center	-Essential Student Health Center
Health	member of the Pandemic Preparedness	personnel are educated regarding infection	personnel	staff are encouraged to report to
Center	planning team	transmission, infection prevention (hand	-Prepare to engage Student Health Center	work
	-Participate in developing the USA PIPP	hygiene, cover cough, etc.) and proper use of	essential functions plan and to suspend less	-Campus-wide essential
	regarding student health issues	PPE including N95 respirators	critical functions	functions plan is implemented
	-Develop and implement a Syndromic	-Promote seasonal vaccination	-Provide frequent updates to the Vice President	-Pandemic-like illnesses
	Surveillance database for respiratory illnesses	-Participate in the planning for and provision of	for Medical Affairs and Dean of the College of	evaluated by Student Health
	evaluated by Student Health Center	student health services for students remaining	Medicine and the Director of the Division of	Center are reported to PEMT on
	-Identify essential Student Health Center	on campus during a pandemic event	Infectious Diseases regarding influenza- like	a daily basis
	personnel and define critical roles and	-Communicate regularly with the Vice President	illness cases evaluated by Student Health Center	-If circumstances allow, assist
	responsibilities	for Health Sciences and Chief, Division of	-All students evaluated by Student Health Center	USA Physicians in providing
	-Assess PPE needs for essential Student Health	Infectious Diseases regarding cases of	are educated regarding infection control measures	healthcare Center for ill students
	Center staff and order necessary items	pandemic-like illness evaluated by Student	and specific aspects of virus, including antiviral	in residential units on campus
	-Collaborate with University Marketing and	Health Center	medications and vaccine availability	
	Communications to facilitate the distribution of	-Listing of essential Student Health Center		
	educational materials concerning prevention	personnel with back-ups with designated		
	and infection control to students utilizing	critical functions is reviewed and confirmed		
	Student Health Center			

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

(These Departments	-The Director of Safety and	-Listing of essential SEC staff	-Ensures that essential personnel	-Essential personnel are
and Units need	Environmental Compliance (SEC)	with back-ups and designated	have received PPE	encouraged to report to work
Pandemic Business	is a member of the PEMT	critical functions is reviewed and	-Prepare to engage SEC Office	-Campus-wide essential
Continuity Plans	-Assists in developing and	confirmed.	essential functions plan and to	functions plan is implemented
including verifying	updating a comprehensive PIPP	-Communicates with PEMT	suspend less critical functions	-Assist in fully implementing the
continuity of their	-Ensure that all emergency	staff, local law enforcement	-Maintains high level communication	USA PPP and updates PEMT
supply chain.)Safety	equipment and supplies for	regarding the implementation of	with PEMT staff and assists in	regarding overall community
and Environmental	establishing the PEMT are	appropriate components of PPP	assuring that university response is	response to the event
Compliance	available and operational	-Survey the PEMT. Ensure supply	consistent with that of local law	-Monitors operational status of
	-Schedules, coordinates and	and equipment needs are	enforcement, local emergency	PEMT
	initiates emergency preparedness	addressed	management	-Prepare to implement
	drills and exercises	-Provides fit testing service for	-Maintains an awareness of	recovery plans
	-Assist with developing PPE	essential personnel	operational capability of the PEMT and	
	policy for essential personnel,	-Reviews cleaning and	offers recommendations as indicated	
	assesses PPE needs for staff	disinfection procedures and	-Provides preparedness plan and	
	and stocks needed items.	PPE requirements with	infection control instruction to	
	-Offers infection prevention and	housekeepers	Building Coordinators and Assistant	
	personal hygiene education to	-Plans for infectious waste	Coordinators	
	office staff	management		
		-Review plans for post-pandemic		
		recovery		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan Response	Pre-event assessment and	Intense USA planning and	USA conducting classes on	USA suspends on-campus
Level	planning	preparation	limited basis and considering	classes. Campus closed
			suspension of on-campus	except for limited and
			classes	essential functions.

#### **Responsibilities of Essential Departments and Units**

Assistant Vice President of	-Identify suppliers and	-Listing of essential Food	-Essential Food Service	-Essential personnel are
Auxiliary Services	alternates for meals provided	Service personnel with	personnel receive PPE	encouraged to report to
	on campus	back- ups and designated	-Prepare to engage essential	work
	-Identify essential personnel	critical functions is	functions plan and to suspend	-Campus-wide essential
	and define their roles and	reviewed and confirmed	less critical functions	functions plan is
	responsibilities	-Develop plans to provide	-Hand hygiene measures are	implemented
	-Assess essential personnel	meals on campus in the	strictly enforced in common	-Provide meals to students
	PPE needs and stock	setting of social distancing	dining areas	and employees who remain
	-Participate in efforts to limit	(i.e., delivery of meals to	-Persons with pandemic-like	on campus. Have
	infection transmission by	specific housing units or	illnesses are discouraged from	mechanism in
	emphasizing hand hygiene	providing "pick up" sites)	taking meals in common dining	place to deliver meals to
	-Pandemic Preparedness	-Emphasize infection	rooms	specific housing units and to
	Plan content is made	prevention methodology -	-Prepare to implement plans for	allow for meal "pick-ups" as
	known to Campus Dining.	particularly hand hygiene to	social distancing which may	social distancing policy is
		Campus Dining staff and	eliminate gatherings in common	observed
		students	dining areas	

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Facilities Management	-The Associate Vice President of	-Educate staff in infection prevention	-Essential personnel receive PPE	-Essential personnel are encouraged
T domined Management	Facilities Management Services or	practices and appropriate usage of	-EOC is inspected and power sources	to report to work
	designee is a member of the PEMT	PPE	tested. Ensure availability of batteries	-Campus-wide essential functions
	-Participate in developing the PIPP	-Listing of essential Facilities Services	and generators	plan is implemented
	particularly with regard to student	personnel with back- ups and	-Prepare to focus staff support to	-Housekeeping procedures are
	housing and the EOC	designated critical functions is	designated open buildings and to secure	modified to prioritize essential
	-Identify essential personnel and inform	reviewed and confirmed	unused buildings	personnel areas, open campus
	them of responsibilities	-Review, document and ensure	-Prepare to engage Facilities Services	buildings and EOC
	-Conduct needs assessment for	electrical power needs for the EOC	essential functions plan and to suspend	-Facilities Management staffing is
	housekeeping supplies	-Develop clear plans for securing any	less critical functions	assessed on a daily basis and reports
	-Assess PPE needs and stock	unused buildings on campus during a		are provided to the PEMT
	necessary items	pandemic event		-Prepare to implement recovery plans
	-In collaboration with Student Housing,	-Review and reinforce house- keepers		
	identify specific campus facilities that	cleaning and disinfection practices		
	would be available to students/staff	-Confirm capability to provide		
	remaining on campus during a	services including sanitation needs		
	pandemic event	for campus buildings that will remain		
	-Review facility, utility and vehicle	open during pandemic event		
	needs to support university	-Review plans for post-		
	functions during pandemic event	pandemic recovery		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Research and Sponsored Programs	-The Vice President for Research and	-Research office and DCM staff are	-Essential Research and DCM staff	-Essential Research, DCM and
and the Department of Comparative	the Director, DCM are responsible for	educated regarding infection	receive PPE	Biosafety staff are encouraged to
Medicine (DCM)	developing the USA PPP as it relates	transmission and prevention (hand	-Prepare to engage essential	report to work
	to research functions and animal	hygiene, cover cough, etc.) and	functions plan and to suspend less	-Campus-wide essential
	resources	proper use of PPE	critical functions	functions plan is implemented
	-Identify essential Research and DCM	-Listing of essential Research and	-Monitor staff absenteeism in Research	-Off-campus Research and DCM
	personnel and inform them of their	DCM staff with back-ups and critical	and DCM and report to PIEMT	functions are conducted as
	responsibilities according to the	functions are reviewed and confirmed	-Research, DCM and Biosafety	feasible
	operational status of the university	-Plans for off-campus work functions	personnel contact various USA	-Collect Research, DCM and
	(Levels 1,2 and 3)	are confirmed	researchers and review plans to	Biosafety absenteeism data and
	-Identify less critical functions that could	-USA researchers are made fully	curtail or suspend certain research	report to PEMT
	be curtailed or suspended depending	aware of animal care and biosafety	activities	-Research, DCM and Biosafety
	on the operational status	plans according to the dimension and		staff assist USA researchers in
	-Identify Research and DCM	severity of the pandemic		curtailing or suspending
	functions that could be conducted	-Review plans for post- pandemic		research activities
	from off-campus sites and develop	recovery		-Prepare to implement recovery
	working policy			plans
	-Participate in educational effort to			
	inform Research and DCM staff about			
	relevant components of the USA PPP			

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Research and Sponsored Programs and Department of Comparative Medicine (continued)	-Define the care of animals housed in the central animal facilities according to operational Levels 1, 2 and 3 -The Director, Research and Sponsored Programs in collaboration with Biosafety staff will identify USA research laboratories with reagents or stocks (living tissue, microbiological agents, etc.) that could be threatened or become	
	laboratories with reagents or	
	stocks (living tissue,	
	microbiological agents, etc.) that	
	could be threatened or become	
	dangerous in the case of an	
	electrical outage or lack of	
	security. Develop contingency	
	plans for these laboratories	
	according to the various	
	operational levels	
	-Identify essential Research and	
	DCM staff PPE needs and stock	
	necessary items	

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

# Responsibilities of Essential Departments and Units

Clabal IICA and	-The Associate VP, Global	-Global USA staff is educated	-Essential Programs staff	-Essential Program staff are
Global USA and	Engagement and Director,	regarding infection transmission,	receive PPE	encouraged to report to work
International	International Education are members	infection prevention (hand hygiene,	-Prepare to engage essential	-Campus-wide essential functions
Education	of the PEMT	cover cough, etc.) and the proper	functions plan and to suspend less	plan is implemented
	-Participate in developing the USA	use of PPE	critical functions	-Off-campus International Programs
	PPP regarding Global USA issues	-Listing of essential program staff	-Monitor Program absenteeism and	functions are conducted as feasible
	-Identify essential Global USA	with back-ups and designated	advise PEMT	-Collect Program absenteeism data
	personnel and inform them of their	critical functions are reviewed and	-Advise international students on	and report to PEMT
	responsibilities according to the	confirmed	campus about healthcare options and	-Continue to communicate with and
	operational status of the university	-Plans for off-campus program work	prepare to advise relocation to specific	offer advisories for overseas
	(Levels 1,2 and 3)	functions are confirmed	campus housing sites	students, faculty and staff
	-Identify less critical functions that	-Identify international student		-Inform on-campus international
	could be curtailed or suspended	leaders who can assist in		students regarding healthcare
	depending on the operational status	implementing the preparedness		options and assist with family
	-Identify Global USA business	plan to serve the needs of		communications
	functions that could be conducted	international students		-Relocate on-campus international
	from off-campus sites and develop	-lssue advisories for student, faculty		students to designated housing
	working policy	and staff planning international travel		-Prepare to implement recovery
	-Participate in educational effort to	-lssue advisories for students,		plans
	inform Global USA staff about	faculty, staff and visitors arriving		
	related components of PPP	from affected areas		
		-Examine policies and procedures for		
		recalling students, faculty and staff		
		from affected areas		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Global USA and	-Collaborate with the Director, Housing	-Apply Department of State and
International Education	to identify housing and support options	Center for Disease Control
	for international students remaining on	guidelines when advising
(continued)	campus during a pandemic event	students, faculty, etc. who plan to
	-Include relevant information about	study abroad in affected areas
	USA pandemic planning in orientation	
	programs forstudy abroad students and	and ensure that policies and
	international students	advisories are also consistent
	-Develop a database for translators,	with best practices for emergency
	consulate and embassy contacts and	preparedness protocols
	religious contacts who can assist during	-Encourage health screening for
	an emergency event	those returning from affected
	-Inform Global USA staff and trainees	areas
	about the USA Alert web page and other	-Review plans for post- pandemic
	communications methods	
	-Identify essential program personnel	recovery
	PPE needs and stock necessary items	

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Information Technology	-The Assistant VP, Information	-IT staff is educated regarding	-Essential IT personnel	-Essential IT personnel are
	Technology is a member of	infection transmission,	receive PPE	encouraged to report to
	the Pandemic PEMT	infection prevention (hand	-Prepare to engage IT	work
	-Participate in developing the	hygiene, cover cough, etc.)	essential functions plan and	-Campus-wide essential
	USA PPP regarding IT issues	and proper use of PPE	to suspend less critical	functions plan is
	-Identify essential IT personnel	-Listing of essential IT	functions	implemented
	and inform them of	personnel with back ups and	-Monitor IT absenteeism and	-Off-campus IT business
	responsibilities according to the	designated critical functions	advise PEMT	functions are conducted as
	operational status of the	are reviewed and confirmed	-Assist in implementing	feasible and IT helps to
	university (Levels 1, 2 and 3)	-Plans for off-campus IT work	plans for teleworking	facilitate teleworking
	-Identify IT business functions	functions are confirmed	-Assist Marcom with	-Maintain ECC voice, data,
	that could be conducted from	-Test and confirm functionality	posting daily updates on	and CATV services
	off-campus sites. Develop	of all ECC voice, data, and	the Health Alert/Pandemic	-Support function of
	teleworking policy	CATV services and appraise	web page	hotline/call center
		PEMT of findings	-Provide weekly updates to	-Collect IT employee
			PEMT regarding function of	absenteeism data and
			ECC voice, data, and CATV	report to PEMT
			services.	-Prepare to implement
				recovery plans

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Responsibilities of Essential Departments and Units**

Information	-Participate in educational	Test and confirm function of
Technology	effort to inform IT staff about	hotline or call center
(continued)	related components of PPP	
	-Collaborate with University	
	Marketing & Communications	
	office to develop a Health	
	Alert/Pandemic web page	
	-Ensure availability of voice,	
	data, and CATV to ECC	
	-Manage an emergency phone	
	service capability to provide	
	information for students,	
	parents and others during a	
	crisis period	
	-Identify essential IT personnel	
	PPE needs and stock	
	necessary items	

USA Emergency Plan Response Level	Level 0	Level 1	Level 2	Level 3				
	Pre-event assessment and planning	Intense USA planning and preparation	USA conducting classes on limited basis	USA suspends on-campus classes.				
			and considering	Campus closed				
			suspension of on-campus	except for limited and essential functions.				
			classes					
Incident Response Level Criteria and Corresponding WHO Phase								
USA	No current hazard to persons	Minimal immediate hazard to students,	Endangers students, faculty and	Significant risk to students, faculty, staff.				
Emergency plan incident response level		faculty and staff, minimal outside	staff. Requires coordination with	Requires substantial coordination with				
criteria		assistance required	outside	outside agencies (health dept. and local				
			agencies including health department	hospitals, etc.)				
WHO Phase	Phase 3	Phase 4	Phase 5	Phase 6				
	Pandemic Alert	Elevated Pandemic Risk	Pandemic Imminent	Pandemic period				
Assistant VP, Finance and	The Assistant VP, Human Resources	Laval O actions DILIO	Level 1 actions PLUS	Level 2 actions PLUS				
Administration for Human	is a member ofthe Pandemic PEMT	• Level 0 actions PLUS	Essential HR personnel	Campus-wide essential functions				
Resources	Participate in developingthe USA	•Educate HR staff regarding	receive PPE	plan isimplemented				
	PPP regarding various employee	infection transmission, infection		·				
	issues (leave policy,	prevention (hand, hygiene, cover	In conjunction with PEMT  Isodorphia review staffing status.	In conjunction with PEMT				
	reassignments, furloughs,	cough, etc.) and proper use of PPE	leadership, review staffing status of ECC	leadership, review staffing status of ECC				
	teleworking, essential personnel	(who educates HR?						
	rosters, etc.)	Review & Confirm listing of	Alert campus staff about potential	Coordinate EAP and other				
	Advise PEMT on all Human	essential HR personnelwith	conversion to essential personnel	counseling services				
	Resources issues	back-ups and designated	operations, reviewfurlough plans	<ul> <li>Coordinate employeestatus with</li> </ul>				
		critical functions	and offer employee counseling	payroll				
	Identify essential HR personnel.	Communicate with VP for	services	Establish and maintain a liaison				
	Define and inform them of their roles	Finance and Administrationto	Communicate with VP, Business	and inquiry service between				
	and responsibilities according to the	define policies for employee	and Finance regarding payroll,	families and staff who may be				
	operational status of the university	leave, furloughs and	furloughs and leaves	quarantinedor isolated at the				
	(Levels 1,2 and3)	reassignments	Ensure information is	university				
	Develop and maintainHR	•Inform campus faculty/staff about	disseminated on payroll,	Coordinate with departments to				
	notification roster	policies pertaining to essential	furloughs and leaves	obtain absenteeism data and				
	Identify Employee Assistance (EAP)	personnel,furloughs, extended	If furlough without pay is likely for	determine/ monitor employee health				
	and other counseling services for	leave, etc.	Level 3, advise departments of	status and leave balances. HR				
	faculty and staff	Confirm methodology to be used	staffing rotation methodologies so	Benefits Manager needs to be				
	Identify less criticalfunctions that	to monitor staff absences and to	maximum number of employees can	informed				
	could be curtailed or suspended	provide back-up functions for	work enough in order to keep health	Coordinate HR staffing to maintain				
	depending on	essential campus staff who are	insurance and other	essentialfunctions				
		absentfrom work						
		Review plans for post-		Change contract dates for new  feculty and staff are				
		pandemic recovery		faculty and staff are				

USA Emergency Plan	Level 0	Level 1	Level 2	Level 3
Response Level	Pre-event assessment and planning	Intense USA planning and	USA conducting classes on	USA suspends on-campus classes.
		preparation	limited basis and considering	Campus closed except for limited
			suspension of on-campus classes	and essential functions.
	operational status	Alert hiring departments to	deductions paid	necessary
	Notify USA	determine if incoming faculty and	Monitor employee staffing and	Suspend non-essential HR
	retirees/spouses	staff are arriving from an infected	absenteeism and report to PEMT	functions, e.g. training, audits,
	Identify business functions that	location prior to their arrival, and	Offer recommendations	reorganizations, posting of
	can be conducted from off-	to advise those incoming	regarding employee	advertisements for non-essential
	campus sites, including home.	personnel of appropriate policies	assignments to maintain	personnel
	Develop teleworking policy	and procedures	essential functions	Off-campus HR business
	Determine if policies needto be	Notify departments to monitor	Notify departments tomonitor	functions are conducted as
	changed or adapted to allow	travel destinations of faculty, staff	travel destinations of faculty, staff	feasible
	those who work from home to	and students	and students	Prepare to implement
	claim expenses  • Determine which HR staff can work from home and acquire appropriate telephone and network access capabilities (e.g. cell phone, VPN) at the appropriate time  • Determine if there are any workers' compensation issues to be resolved	Determine if medical	Be prepared to change contract	recovery plans
		clearance or XX day	dates for newfaculty and staff	
		clearance is required for	Postpone or suspend non-	
		incoming personnel from	essential hiring decisions and	
		affected areas.	posting of advertisements for non-	
		Determine if medical certification	essential personnel	
		forms (FMLA) need to be	Suspend non-essential HR	
		completed by employees	functions, e.g. training, audits,	
		returning to work after illness	reorganization	
		Determine what the policy is for		
	Participate in educational effort to	hiring and contract start dates		
	inform employees about HR related components of PPP  Identify essential personnel PPE needs and stock necessary items	for personnel who are scheduled		
		to arrive during Level 3		
		Consider non-essential HR actions		
		to be suspended, e.g. training,		
		audits, reorganizations		
		Analyze need for hiring freeze and		
		suspension or delaying of hiring		
		actions for non- essential		
I		personnel		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

VP for Student Affairs and	-The VP for Student Affairs and	-Staff is educated regarding	-Essential personnel receive PPE	-Essential personnel are
Dean of Students	Director, Housing and Residence	infection transmission, infection	-Prepare to engage essential	encouraged to report to work
Dean of Students	Life are member of the PEMT	prevention (hand hygiene, cover	functions plan and to suspend less	-Many students will have left
	-Participate in developing the USA	cough, etc.) and proper use of PPE	critical functions	campus to return to their families.
	PPP regarding social distancing and	-Listing of essential personnel with	-Clearly identify residence options and	Those remaining are offered
	campus housing options during a	back-ups and designated critical	support services should classes be	housing and support in designated
	pandemic event	functions are reviewed and confirmed	cancelled and some students remain	buildings
	-Identify essential personnel and	-Inform students about ADPH	on campus	-Open communication is
	inform them of responsibilities	position on social distancing which	-Monitor influenza-like illness among	maintained with remaining
	according to the operational status of	could result in recommendation to	housing students and report findings	students and their families.
	the university (Levels 1,2 and 3)	cancel campus events and classes	to PEMT	Registration and inquiry services
	-Identify less critical functions that	and having students leave campus	-Communicate frequently with housing	are provided.
	could be curtailed or suspended	during a pandemic event	students through email, web page,	-Health status of students remaining
	depending on operational status	-Inform housed students about	postings regarding status of the	in designated housing is frequently
	-Collaborate with Facilities and SEC	residence options, food and utility	pandemic, social distancing policy,	monitored.
	to develop a plan for housing	services, security and healthcare	infection control issues, etc.	-Healthcare services are offered
	students remaining on campus	services for those unable to leave	-Anticipate directives dealing with social	through Student Health Services
	during a pandemic event. Plans	campus during a pandemic event in	distancing and cancellations of events	and USA Physicians .
	must accommodate well students	coordination with the Asst. VP of	and classes	-Prepare to implement
	and those who are ill	Auxiliary Services	-Activate and coordinate the necessary	recovery plans
			activities.	

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

VP for	-Consult with University Police,	-Provide education to students	
Student	Campus Dining Service and	through brochures, email, web	
Affairs and	Student Health Service in	page, etc. regarding infection	
Dean of	developing comprehensive plan	transmission and infection	
Students	for supporting students in	control (hand hygiene, cover	
(continued)	housing and residence units	cough, etc.)	
(55.1	during a pandemic event	-Maintain/report occupancy	
	-Develop an educational effort to	counts of housing students to	
	inform students about infection	PEMT	
	prevention methods (hand	-In collaboration with OIT,	
	hygiene, etc.)	identify and test a	
	-Assess essential personnel	communications methodology	
	PPE needs and stock	to allow families to contact	
	necessary items	students remaining on	
	-Ensure the readiness of the	campus during a pandemic	
	PEMT to provide counseling	event	
	and liaison services to students		
	and parents		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

VP for Finance and	-The VP for Business and finance	-Personnel are educated regarding	-Essential personnel receive PPE	-Essential personnel are
Administration	or designee is a member of the	infection transmission, infection	-Business & Finance Office absenteeism	encouraged to report to work
	PEMT	prevention (hand hygiene, etc.) and	is monitored and PEMT is appraised of	-Essential functions plan
	-Participate in developing the	proper use of PPE	status	implemented
	PIPP particularly with regard to	-Listing of essential personnel with	-Prepare to engage essential	-Off-campus business functions are
	university business continuity	back-ups and designated critical	functions plan and to suspend less	conducted as feasible
	-Identify essential personnel and	functions are reviewed and confirmed	critical functions	-Prepare to implement
	inform them of responsibilities	-Plans for off-campus	-In collaboration with VP for Health	recovery plans
	according to the operational status	business functions are	Sciences, General Counsel inform	
	of the university (open campus,	confirmed	faculty, staff and students regarding	
	partial function and closed	-Communicate with VP for Health	plans for salary continuation, tuition	
	campus)	Affairs and General Counsel	adjustments, etc.	
	-Identify business functions that can	regarding potential financial impact		
	be conducted from off- campus	(salaries, tuition, etc.) related to		
	sites (home, etc.)	reduced operational status of the		
	-Identify less critical functions that	university		
	could be suspended or curtailed	-Prepare communications for faculty,		
	depending on operational status	staff and students concerning		
	-Review pandemic event business	financial consequences of reduced		
	continuity plans with General	operational status (salaries, benefits,		
	Counsel and faculty/ staff	tuition)		
	-Assess essential personnel PPE	-Review plans for post- pandemic		
	needs and stock necessary items	recovery		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

Provost and Senior VP for	-The VP for Academic Affairs is a	-Academic and Health Affairs staff	-Essential personnel receive PPE	-Essential Academic Affairs personnel
Academic Affairs	member of the Pandemic PEMT	and faculty are educated regarding	-Academic Affairs Offices and	are encouraged to report to work
Adductific Affairs	-Participate in developing the USA	infection transmission and infection		9 1
	1 0		academic departments absenteeism is	•
	PPP regarding Academic Affairs	prevention (hand hygiene, cover	monitored and PEMT is appraised of	implemented
	issues	cough, etc.) and proper use of PPE	status	-Off-campus Academic Affairs
	-Identify essential Academic Affairs	-Listing of essential Academic Affairs	-Prepare to engage Academic Affairs	business functions are conducted as
	personnel and inform them of their	staff with back-ups and critical	essential functions plan and to	feasible
	responsibilities according to the	functions are reviewed and confirmed	suspend less critical functions	-Depending on the extent and
	operational status of the university	-Plans for Academic Affairs staff off-	-Clarify plans for course continuation	severity of the pandemic, initiate
	(Levels 1,2 and 3)	campus work functions are	and distance learning and	alternative teaching and distance
	-Identify less critical functions that	confirmed	communicate to faculty and students.	learning methodologies after
	could be curtailed or suspended	-Contact various university	List courses that will be cancelled,	receiving approval from the
	depending on operational status	departments to review plans for	curtailed or converted to electronic	President, VP Health Sciences and
	-Identify Academic Affairs business	course continuation and distance	format should the pandemic reach	the PEMT
	and educational functions that can be	learning and alternative teaching-	campus and ADPH recommends	-Provide frequent updates to PEMT
	conducted from off-campus sites.	learning strategies depending on the	canceling classes and the President	regarding course continuation efforts
	Develop working policy	operational status of the university	concurs	and availability of teaching faculty
	-Collaborate with the VP Health	-Utilize the USA Alert web page to		-Prepare to implement recovery
	Sciences and the Associate VP for	inform faculty and students about		plans
	Computer Sciences to develop	specific plans for course continuation		
	advisory guidelines for faculty to	during a pandemic event		
	prepare methodologies for distance			
	learning.			

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

Provost and Senior VP for Academic Affairs (continued)	should consider organizing teaching teams with an on-line curriculum should it become necessary to curtail or cancel classes on campus.  -Identify courses that can be adapted to distance learning methodology and those that cannot be adapted  -Participate in educational effort to inform Academic Affairs staff and teaching faculty about related components of PPP  -Plan to utilize the USA Alert web page to notify students, staff and faculty about implementing alternative teaching methods	-Contact Computer Services to confirm capability and arrangements for distance learning -Review plans for post- pandemic recovery
	page to notify students, staff and faculty about implementing alternative	

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

General Counsel	-The General Counsel is a	-Office of Counsel staff are	-Essential General Counsel	-Essential Office of Counsel staff
	member of the PEMT	educated regarding infection	office staff receive PPE	are encouraged to report to work
	-Participate in developing the USA	transmission and infection	-Prepare to engage Office of	-Essential functions plan is
	PRP regarding legal issues	prevention (hand hygiene,	Counsel essential functions plan	implemented
	-Identify essential Office of	cover cough, etc.) and proper	and to suspend less critical	-Off-campus Office of
	Counsel office staff and inform them of their responsibilities according to the operational status of the university (Levels 1,2and 3)  -Identify less critical Office of Counsel office functions that could be curtailed or suspended depending on operational status -Identify General Counsel's office business functions that can be conducted from off- campus sites.  Develop working policy.	use of PPE -Listing of essential Office of Counsel staff with back-ups and critical functions are reviewed and confirmed -Plans for off-campus General Counsel office work functions are confirmed	functions -Function as a resource for HR, Financial Affairs and others on legal issues -Advise the PEMT regarding legal aspects relating to decisions including cancellation of mass gatherings, etcProvide advice concerning legal aspects of recovery plan	Counsel functions are conducted as feasible -Participate in implementing recovery plans

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

General Counsel	-Function as resource for		
	Financial Affairs and others as		
(continued)	plans for curtailing campus		
	functions are developed		
	-Identify essential Office of		
	counsel staff PPE needs and		
	stock necessary items		

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

USA Clinical	-The Dean, College of Medicine, Dean,	-Personnel are educated	-Essential personnel receive PPE	-Essential clinical staff are
Programs USA	College of Nursing and the Director of	regarding infection	including N95 masks	encouraged to report to work
Physicians	the Division of Infectious Diseases are	transmission and infection	-Clinical staff absenteeism is monitored	-Essential functions plan is
Division of Infectious	members of the PEMT	prevention (hand hygiene,	and PEMT is appraised of status	implemented
Diseases	-The above individuals participate in	cover cough, etc.) and proper	-Prepare to engage essential	-Pandemic clinical services are fully
College of Nursing	developing the USA PPP	use of PPE including N95	functions plan and to suspend less	coordinated with the ADPH
College of Nursing	-The above groups, including HSF	masks	critical functions	-Antiviral agents and vaccine, when
	identify essential personnel and inform	-Listing of essential staff with	-Plans for pandemic clinical services are	available, are used according to
	them of their responsibilities according	back-ups and critical functions	reviewed and coordinated with Regional	ADPH guidelines
	to the operational status of the	is reviewed and confirmed	Health Department	-Prepare to implement recovery
	university (Levels 1,2 and 3)	-Plans for off-campus work	-Plans for use of antiviral agents and	plans
	-Identify less critical functions that	functions are confirmed	available vaccine are reviewed and	
	could be curtailed or suspended	-The Director of the Division	confirmed	
	depending on operational status	of ID relates closely with		
	-Identify functions (Uni. Health System	ADPH and provides regular		
	office, etc.) that can be conducted from	updates for the PEMT		
	off-campus sites and develop working	-On campus and community-		
	policy	wide pandemic clinical service		
	-Develop educational program to inform	plans are reviewed and updated		
	staff about relevant	-Review plans for post- pandemic		
	portions of PPP	recovery		

USA	Level 0	Level 1	Level 2	Level 3
Emergency	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Plan Response	planning	preparation	basis and considering suspension	classes. Campus closed
Level			of on-campus classes	except for limited and
				essential functions.

### **Responsibilities of Essential Departments and Units**

USA Clinical Programs	-The Director of the Division of ID		
	serves as a liaison between USA,		
USA Physicians	the Mobile County Health		
Division of Infectious	Department and the State Health		
Diseases College of	Department		
Nursing	-ID physicians provide clinical and		
(continued)	advisory support to Student		
	Health services on matters		
	pertaining to pandemic		
	-The College of Nursing develops		
	a plan to offer clinical services on		
	campus and in the community		
	during a pandemic event		
	-USA Physicians provide		
	assistance to Student Health		
	Services as needed and maintain		
	community-wide services		
	-Essential personnel PPE needs		
	are identified and necessary		
	items stocked.		

USA	Level 0	Level 1	Level 2	Level 3	
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus	
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed	
			of on-campus classes	except for limited and	
				essential functions.	

### Responsibilities of Other Officials, Units and Departments

All Departments and	-Become familiar with	-Develop plans to educate	-Essential personnel receive PPE	-Essential personnel are
Units	pertinent components of	department/unit staff	-Department/Unit absenteeism is	encouraged to report to work
	USA PPP	regarding infection	monitored and reported to HR	-Essential functions plan is
	-Draft business continuity and	transmission and infection	-Prepare to engage essential	implemented
	academic continuity plans	prevention (hand hygiene,	functions plan and to suspend	-Off-campus work
	that are consistent with	cover cough, etc.) and	less critical functions	function plan is
	operational status of the	proper use of PPE	-Prepare to engage plans for	implemented
	university (Levels 1,2 and 3)	-Listing of essential staff and	business and academic continuity	-Report absenteeism to HR
	-Identify essential personnel/	functions is reviewed and	and update staff and students	-Implement business and
	functions and less critical	confirmed	-Anticipate directives dealing with	academic (distance learning)
	functions as previously	-Plans for off-campus work	social distancing and cancellation	continuity plans
	described in the PPP	functions are confirmed	of mass gatherings	-Prepare to engage recovery
	-Identify functions that can be	-Review plans for business		plans
	carried out from off-campus	and academic continuity		
	sites. Develop working policy	with staff		
	-Identify capability to engage	-Collaborate with OIT and test		
	in distance learning	distance learning methods		
	-Identify essential personnel	-Review plans for post-		
	PPE needs and stock	pandemic recovery		
	necessary items			
	1	40	<u> </u>	1

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

## **Responsibilities of Other Officials, Units and Departments**

Campus Building	-Become familiar with pertinent	-Personnel are educated	-Essential staff receive PPE	-Essential staff are encouraged
Coordinators	components of USA PPP	regarding infection transmission	-Prepare to engage essential	to report to work
	-Identify essential personnel and	and infection prevention (hand	functions plan and to suspend less	-Essential functions plan is
	inform them of responsibilities	hygiene, cover cough, etc.) and	critical functions	implemented
	according to operational status of	proper use of PPE	-Continue to coordinate efforts with	-Update PEMT on a regular
	the university (Levels 1,2 and 3)	-Listing of essential staff with	SEC Office, University Police,	basis regarding usage and
	-Identify less critical functions that	back-ups and critical functions is	Facilities Management and others	function of various campus
	could be curtailed or suspended	reviewed and confirmed	-Provide periodic campus building	buildings
	depending on operational status	-Consult the USA Alert web page	status reports to PEMT	-Continue to coordinate efforts
	-Fully coordinate response to a	on a daily basis for updates and		with SEC Office and other
	pandemic event with University	advisories		services
	Police, SEC office, Facilities	-Monitor occupancy and		-Participate in implementing
	Services and Housing & Residence	functional designation for		recovery plan
	Life	campus buildings on a weekly		
	-Consult the USA Health Alert/	basis. Report findings to PEMT		
	Pandemic web page for updates	-Review plans for post- pandemic		
	and advisories	recovery		
	-Maintain a function listing for each			
	campus building and recommend			
	consolidation or closure depending			
	on status of the pandemic			
	-Identify essential staff PPE needs			
	and stock necessary items			

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and
				essential functions.

#### **Critical Interfaces with other Entities**

USA Departments Using Suppliers and Vendors  Review plans for service or business continuity with interrupted or discontinued supplies Review options for stockpiling and/or identifying alternative suppliers -Assess impact resulting from interrupted or discontinued supplies -Inform PEMT of potential major impacts resulting from supply interruption/ discontinuation	-Provide periodic updates to PEMT regarding availability of major supplies -Provide periodic impact assessments -Review plans for post-pandemic recovery	-Provide frequent updates to PEMT regarding supply lines and availability of critical supplies -Provide frequent impact assessments	-Same as Level 2 -Prepare to implement post-pandemic recovery plans
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# Attachment C

### **USA Pandemic Response Plan Incident Level Responsibilities**

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed
			of on-campus classes	except for limited and essential
				functions.

(Th	ese	Departments and Units nee	d P	andemic Business Continuity Pla	ans	including verifying continuity	of t	heir supply chai
Business Office	•	Identify essential personnel and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus) Identify business functions that can be conducted from off-campus sites (home, etc.) Identify less critical functions that could be suspended or curtailed depending on operational status Review pandemic event business continuity plans with Associate VP, Finance and faculty/staff Assess essential personnel PPE needs and stock necessary items	•	Personnel are educated regarding infection transmission, infection prevention (hand hygiene, etc.) and proper use of PPE Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed Plans for off-campus business functions are confirmed Communicate with VP for Finance regarding potential financial impact (salaries, tuition, etc.) related to reduced operational status of the university Prepare communications for faculty, staff and students concerning financial consequences of reduced operational status Review plans for post-pandemic recovery	•	Essential personnel receive PPE Business & Finance Office absenteeism is monitored and PEMT is appraised of status Prepare to engage essential functions plan and to suspend less critical functions In collaboration with VP for Finance, VP for Health Sciences, Sr. University Attorney inform vendors, faculty, staff and students regarding plans for payment continuation	•	Essential personnel are encouraged to report to work Essential functions plan implemented Off-campus business functions are conducted as feasible Prepare to implement recovery plans
				51				

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

### **Responsibilities of Essential Departments and Units**

· · ·	mic Business Continuity Plans including verifying continuity of tr	
Identify essential personnel and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus)      Identify business functions that can be conducted from off-campus sites (home, etc.)      Identify less critical functions that could be suspended or curtailed depending on operational status      Review pandemic event business continuity plans with Associate VP, Finance and faculty/staff      Assess essential personnel PPE needs and stock necessary items	<ul> <li>Personnel are educated regarding infection transmission, infection prevention (hand hygiene, etc.) and proper use of PPE</li> <li>Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed</li> <li>Plans for off-campus business functions are confirmed</li> <li>Communicate with VP for Finance regarding potential financial impact (salaries, tuition, etc.) related to reduced operational status of the university</li> <li>Prepare communications for faculty, staff and students concerning financial consequences of reduced operational status</li> <li>Review plans for post- pandemic recoive PPE</li> <li>Business &amp; Finance Office absenteeism is monitored and PEMT is appraised of status</li> <li>Prepare to engage essential functions plan and to suspend less critical functions</li> <li>In collaboration with VP for Finance, VP for Health Sciences, Sr. University Attorney inform vendors, faculty, staff and students regarding plans for payment continuation</li> </ul>	<ul> <li>Essential personnel are encouraged to report to work</li> <li>Essential functions plan implemented</li> <li>Off-campus business functions are conducted as feasible</li> <li>Prepare to implement recovery plans</li> </ul>

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

#### **Responsibilities of Essential Departments and Units**

Payroll	<ul> <li>Identify essential personnel and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus)</li> <li>Identify business functions that can be conducted from off-campus sites (home, etc.)</li> <li>Identify less critical functions that could be suspended or curtailed depending on operational status</li> <li>Review pandemic event business continuity plans with Associate VP, Finance and faculty/staff</li> <li>Assess essential personnel PPE needs and stock necessary items</li> </ul>	Personnel are educated regarding infection transmission, infection prevention (hand hygiene, etc.) and proper use of PPE Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed Plans for off-campus business functions are confirmed Communicate with VP for Finance regarding potential financial impact (salaries, tuition, etc.) related to reduced operational status of the university Prepare communications for faculty, staff and students concerning financial consequences of reduced operational status Review plans for post-pandemic recovery	Essential personnel receive PPE     Business & Finance Office absenteeism is monitored and PEMT is appraised of status     Prepare to engage essential functions plan and to suspend less critical functions     In collaboration with VP for Finance, VP for Health Sciences, Sr. University Attorney inform vendors, faculty, staff and students regarding plans for payment continuation	Essential personnel are encouraged to report to work     Essential functions plan implemented     Off-campus business functions are conducted as feasible     Prepare to implement recovery plans
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USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

### Responsibilities of Essential Departments and Units

Accounts Payable	<ul> <li>Identify essential personnel and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus)</li> <li>Identify business functions that can be conducted from off-campus sites (home, etc.)</li> <li>Identify less critical functions that could be suspended or curtailed depending on operational status</li> <li>Review pandemic event business continuity plans with Associate VP, Finance and faculty/staff</li> </ul>	<ul> <li>Personnel are educated regarding infection transmission, infection prevention (hand hygiene, etc.) and proper use of PPE</li> <li>Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed</li> <li>Plans for off-campus business functions are confirmed</li> <li>Communicate with VP for Health Affairs and Sr. University Attorney regarding potential financial impact (salaries, tuition, etc.) related to reduced operational status of the university</li> </ul>	•	Essential personnel receive PPE Business & Finance Office absenteeism is monitored and PEMT is appraised of status Prepare to engage essential functions plan and to suspend less critical functions In collaboration with VP for Health Sciences, Sr. University Attorney inform vendors, faculty, staff and students regarding plans for payment continuation	•	Essential personnel are encouraged to report to work Essential functions plan implemented Off-campus business functions are conducted as feasible Prepare to implement recovery plans
	Assess essential personnel     PPE needs and stock     necessary items	Prepare communications for faculty, staff and students concerning financial consequences of reduced operational status     Review plans for post-pandemic recovery				

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

(These Departments and Units need Par
Identify essential personnel and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus)     Identify business functions the can be conducted from officampus sites (home, etc.)     Identify less critical functions that could be suspended or curtailed depending on operational status     Review pandemic event business continuity plans with Associate VP, Finance and faculty/staff     Assess essential personnel PPE needs and stock necessary items

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

(These Departr	ments and Units need Pande	emic Business Continuity Plans	including verifying continuity of the	eir supply chain)
Student Accounting/Financial Aid/Scholarship Office	and inform them of responsibilities according to the operational status of the university (open campus, partial function and closed campus) Identify business functions that can be conducted from off-campus sites (home, etc.) Identify less critical functions that could be suspended or curtailed depending on operational status	<ul> <li>Personnel are educated regarding infection transmission, infection prevention (hand hygiene, etc.) and proper use of PPE</li> <li>Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed</li> <li>Plans for off-campus business functions are confirmed</li> <li>Communicate with VP for Finance regarding potential financial impact (salaries, tuition, etc.) related to reduced operational status of the university</li> <li>Prepare communications for faculty, staff and students concerning financial consequences of reduced operational status</li> <li>Review plans for post-pandemic recovery</li> </ul>	<ul> <li>Essential personnel receive PPE</li> <li>Business &amp; Finance Office absenteeism is monitored and PEMT is appraised of status</li> <li>Prepare to engage essential functions plan and to suspend less critical functions</li> <li>In collaboration with VP for Finance, VP for Health Sciences, Sr. University Attorney inform vendors, faculty, staff and students regarding plans for payment continuation</li> </ul>	Essential personnel are encouraged to report to work     Essential functions plan implemented     Off-campus business functions are conducted as feasible     Prepare to implement recovery plans

USA	Level 0	Level 1	Level 2	Level 3
Emergency Plan	Pre-event assessment and	Intense USA planning and	USA conducting classes on limited	USA suspends on-campus
Response Level	planning	preparation	basis and considering suspension	classes. Campus closed

### **Responsibilities of Essential Departments and Units**

Identify essential personn and inform them of responsibilities according operational status of the university (open campus, partial function and closer campus)  Identify business function can be conducted from of campus sites (home, etc.)  Identify less critical function that could be suspended curtailed depending on operational status  Review pandemic event business continuity plans with Associate VP, Finandand faculty/staff  Assess essential personn PPE needs and stock necessary items	prevention (hand hygiene, etc.) and proper use of PPE     Listing of essential personnel with back-ups and designated critical functions are reviewed and confirmed     Plans for off-campus business	Essential personnel receive PPE     Business & Finance Office     absenteeism is monitored and     PEMT is appraised of status     Prepare to engage essential     functions plan and to suspend     less critical functions     In collaboration with VP for Health     Sciences, Sr. University Attorney     inform vendors, faculty, staff and     students regarding plans for     payment continuation	Essential personnel are encouraged to report to work     Essential functions plan implemented     Off-campus business functions are conducted as feasible     Prepare to implement recovery plans
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# **ABBREVIATIONS AND ACRONYM**

ADPH	Alabama Department of Public Health	OIT	Office of Information Technology
CDC	Centers for Disease Control and Prevention	PEMT	Pandemic Emergency Management Team
			Pandemic Preparedness Plan
		PPP:	
		PPE	Personal Protective Equipment
DCM	Department of Comparative Medicine		
		SEC	Safety & Environmental Compliance
EAP	Employee Assistance Program		
ECC	Environment of Care Committee		
EOC	Emergency Operations Contor		
	Emergency Operations Center		
EMA	Emergency Management Agency	TV	Television
FMLA	Family and Medical Leave Act	USA	University of South Alabama
HR	Human Resources		
HSF	Health Services Foundation		
		VP	Vice President
		VPN	Virtual Private Network
ID	Infectious Disease		
IT	Information Technology		
ISEP	International Student Exchange	WHO	World Health Organization
	Program		